

## Profit

|   | 2010  | 2009  | 2008  | 2007  | 2006  |
|---|-------|-------|-------|-------|-------|
| Net sales                                     | 2,990 | 2,556 | 2,599 | 2,486 | 2,421 |
| <b>Net sales by division</b>                  |       |       |       |       |       |
| Bakery Supplies Europe                        | 1,023 | 1,013 | 1,181 | 1,059 | 1,042 |
| Bakery Supplies North America                 | 1,567 | 1,187 | 1,092 | 1,116 | 1,084 |
| Purac   | 400   | 355   | 326   | 310   | 295   |
| <b>Net sales by region</b>                    |       |       |       |       |       |
| Netherlands                                   | 148   | 100   | 154   | 134   | 123   |
| Rest of Europe                                | 1,006 | 1,018 | 1,066 | 1,042 | 991   |
| North America                                 | 1,719 | 1,299 | 1,294 | 1,230 | 1,234 |
| Other countries                               | 117   | 139   | 86    | 80    | 73    |
| EBITA before exceptional items                | 215   | 151   | 133   | 154   | 157   |
| EBITA   | 194   | 151   | 113   | 65    | 124   |
| Operating result                              | 158   | 143   | 107   | 60    | 122   |
| Result after taxes from continuing operations |       |       | 90    | 56    | 64    |
| Result after taxes                            | 99    | 87    | 90    | 203   | 105   |
| Equity  | 1,117 | 998   | 942   | 958   | 845   |
| Market capitalization (as at 31 December)     | 1,725 | 1,192 | 711   | 1,428 | 1,924 |